Exhibit 21

NAVYUHKPUST

executive committee

8/17/09 8:30 AM EST Leonard, French Room , 3" Floor a Maw York

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Commission and Control of the Commission of the Control of the Con	Topic	Presenter
	Publisher's Overview	Paul Carlucci
	Human Resources	Amy Scialdone
	Agenda CNG Political Debate Video	Les Goodstein
	Sales Circulation Advertising	Ian Jackson Howard Adler
	Community Newspaper Group	Les Goodstein
	Digital Media	Chris Shaw
,	Operations/Information Technology	Joe Vincent
descending participates (Auto-Auto-Auto-Auto-Auto-Auto-Auto-Auto-	Pre-Press Update	Paul Armstrong
designation to the same state of the same state	Editorial	Col Allan
	Marketing	Jennifer Jehn

Next Management Meeting 8/24/09 10:30 a.m. 3rd fl – Training Room

REDACTED

Marketing/HR: Jennifer Jehn

• Tempo Analysis – Jennifer reported her team is looking closely at the P & L of all Post special sections. Last year, the Tempo monthly sections generated \$107,000 in operating profit. This year, YTD Tempo is losing \$27,000. Advertising sales are significantly down versus last year. Jennifer recommended looking at a detailed analysis of advertising on a client level. Paul recommended transitioning the frequency from monthly to two or three times per year around key events like the Puerto Rican Day Parade. Action: Jennifer and Michael to run a detailed P & L based on two issues per year.

Discussion

Executive Committee Minutes

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	New York Post Tempo -		4	3/1	FY'08
5		February	April	May	
6	Date of Section	2/6/2008	4/2/2008	4/30/2008	Total
7	Circulation Sales				*********
	Display Advertising	21,848	40,717	60,438	587,289
	Classified Advertising	-	-	-	-
_	Online Advertising				
	Color Magazines				
	Inserts				
	Total Advertising Revenue	21,848	40,717	60,438	587,289
14	Sundry Revenue				
_	Total Revenue	21,848	40,717	60,438	587,289
16	Editorial Wages	· ·			-
17	Freelance				•
18	Other (T/E)				
19	Total Editorial Expenses	-		-	•
20	Production Wages				-
21	Newsprint	11,863	10,536	16,027	171,524
22	Ink	986	875	1,332	14,251
23	Plates	311	277	421	4,503
24	Other Production Expenses				
	Total Production Expenses	13,160	11,688	17,779	190,277
26	Distribution	-	-	-	-
27	Travel, Entertainment & Other Misc	-	-	-	-
28	Advertising (7% of Sale)	1,529	2,850	4,231	41,110
29	Marketing & Promotions	-	-	-	-
30	1	-	-	-	-
31	Administration/Benefits	398	741	1,100	10,689
32	Accounting	-	-	•	-
	Computer Services	-	- 1		
	Expenses before Depreciation	15,087	15,279	23,110	242,076
	Profit before Depreciation	6,761	25,438	37,328	345,213
	Depreciation	-	-		-
	OPERATING INCOME	6,761	25,438	37,328	345,213
-	Operating Margin	30.9%	62.5%	61.8%	58.8%
39					
40		926,784	823,135	834,739	850,562
	Net Sales - All Locations				
_	Net Sales - New York			j	

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